MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS MENARD ELECTRIC COOPERATIVE PETERSBURG, ILLINOIS FEBRUARY 24, 2021

The monthly Board Meeting of the Board of Directors of Menard Electric Cooperative was called to order at 1:00 P.M. at the Headquarters of the Cooperative, 14300 State Highway 97, Petersburg, County of Menard and State of Illinois.

On roll call the following Directors were present, either in person or via Zoom: President D. Jay Frye, Directors Warren D. Goetsch, Gary Holloway, Gary L. Martin, Donald E. McMillan, Michael E. Patrick, Dennis Ryan, and Steven L. Worner. Director Jodine Tate was absent. Also present were General Manager Alisha Anker and Attorney Charles K. Smith.

The Agenda of the meeting was read. There were no changes or additions to the Agenda. It was moved and seconded that as Secretary Michael Patrick was present by Zoom that Dennis Ryan be appointed as Acting Secretary for purposes of the Meeting. Motion carried. Thereafter, with President Frye presiding and with these minutes being transcribed by or under the direction of Temporary Secretary Ryan, the following procedures were had (all action being first duly moved and seconded, and all action taken being upon the unanimous vote of the Board, or without dissenting vote or abstention, unless otherwise stated).

President Frye reviewed the Consensus Agenda. It was moved and seconded that the Consensus Agenda be approved. Motion carried.

General Manager Anker presented the Petefish, Skiles Corporate Authorization Resolution that had been discussed at last month's meeting. It had been corrected and revised. It was moved and seconded that the Resolution be adopted. Motion carried.

General Manager Anker presented an Electric System Construction Summary and Contract. She presented a Summary and reviewed the terms of the proposed L. E. Myers Contract. It was moved and seconded that the Contract be approved. Motion carried. General Manager Anker presented the Power Line Right of Way Clearance and Vegetation Management Summary, as well as the terms of the Contract as proposed for Wright Tree Service. It was moved and seconded the Contract be approved. Motion carried.

General Manager Anker presented the Manager's Report for January, 2021. She reviewed the Operating Statement, Balance Sheet and Budget. She presented the Member Services Report, past due notices, generated cut-off tickets and write-offs for the Month. She also presented the Alternative Energy Report with a Summary of Members who had installed alternative energy and advised the total of alternative energy received from members during 2020 on the Cooperative System. General Manager Anker reviewed the Operations and Reliability Report and reported that for the month, there were 224 incidents, total member outage minutes were 536,089.57, longest duration of an outage was 445 minutes and the maximum number of Members affected by one event was 543. General Manager Anker reviewed the Safety Report and advised that there were no illnesses or injuries for the month. General Manager Anker reviewed the Education and Advanced Course Attendance Report. She also presented a Property Loss Trend Analysis Graph. Under the Irrigation Report, General Manager Anker reviewed the status of irrigation construction. She reviewed the contents of the monthly Connect Newsletter. It was moved and seconded the Manager's Report be approved as presented. Motion carried.

Director Goetsch reported on AIEC activities.

Director Martin reported on Prairie Power, Inc. including a January, 2021 Energy Supply Summary showing different sources of energy supply for the month.

Director Goetsch advised that the ByLaw Policy Committee had met immediately prior to the monthly Board Meeting. General Manager Anker reviewed a new Policy for the membership, which was Net Billing of Excess Member-Generated Electric Energy. She reviewed a chart of net metering vs. net billing settlement examples. She discussed and reviewed the various differences in three basic examples. There was discussion about allowing interconnections up to 100 kW or whether such threshold should be 50 kW for example. After much discussion by the Board, it was the consensus to have the Manager bring some various options to the Board at next Month's Board Meeting before the Committee would recommend any specific action. General Manager advised that the Committee discussed whether it was necessary to make any changes in the Cooperative's late fee. She reviewed a summary of late charges from other Cooperatives. No action was taken.

General Manager Anker reviewed the Capital Credit Estate Refunds Report.

It was moved and seconded that the Board enter into Executive Session. Motion carried.

It was moved and seconded that the Board reconvene the monthly Board Meeting. Motion carried.

It was moved and seconded that the Board adopt and approve the actions taken in the Executive Session. Motion carried.

President Frye advised that the next regular Board Meeting was scheduled for Tuesday, March 23, 2021 at 6:00 p.m.

Under other business, the NRTC Virtual Annual Meeting will be held on Thursday, February 25, 2021, the NRECA Virtual Annual Meeting will be held on Thursday, March 4, 2021, and the CoBank Virtual Central Customer Meeting will be held on Thursday, March 18, 2021.

There being no further business to come before the Board, it was moved and seconded the Meeting be adjourned. Motion carried.

	Respectfully submitted,
	Connetomy
President	Secretary

MENARD ELECTRIC COOPERATIVE MONTHLY OPERATING REPORT

		MONTHLY OF EIVATING REF ORT							
		Year to Date		January 2021		This Month			
	Last Year	This Year	Budget	Variance	Last Year	This Year	Budget	Variance	
1. Operating Revenue	2,193,854	2,223,828	2,234,835	(11,007)	2,193,854	2,223,828	2,234,835	(11,007)	
kWhr Sold	16,257,017	15,610,875	16,411,733	(800,858)	16,257,017	15,610,875	16,411,733	(800,858)	
2. Cost of Power	466,021	416,937	503,095	86,158	466,021	416,937	503,095	86,158	
kWhr Purchased	17,517,717	16,881,006	17,782,500	901,494	17,517,717	16,881,006	17,782,500	901,494	
3. Operation Expense	127,463	206,763	147,750	(59,013)	127,463	206,763	147,750	(59,013)	
4. Maintenance Expense	250,345	294,803	236,130	(58,673)	250,345	294,803	236,130	(58,673)	
5. Consumer Accounts & Coll. Exp.	42,233	33,228	62,850	29,622	42,233	33,228	62,850	29,622	
6. Member Service Expense	19,982	18,349	25,357	7,008	19,982	18,349	25,357	7,008	
7. General Office Expense	68,919	65,065	55,598	(9,467)	68,919	65,065	55,598	(9,467)	
8. Outside Professional Services	3,153	3,268	4,533	1,265	3,153	3,268	4,533	1,265	
9. Insurance, Employee & Welfare	(3,536)	4,246	400	(3,846)	(3,536)	4,246	400	(3,846)	
10. Director's Fee & Mileage	10,839	4,679	5,248	569	10,839	4,679	5,248	569	
11. Dues - Assoc. Organizations	11,526	11,772	11,780	8	11,526	11,772	11,780	8	
12. Other Misc. General Expense	32,373	43,909	39,286	(4,623)	32,373	43,909	39,286	(4,623)	
13. Depreciation Expense	190,561	199,360	199,745	385	190,561	199,360	199,745	385	
14. Tax Expense - Property	24,025	24,925	24,925	0	24,025	24,925	24,925	0	
15. Tax Expense - Other	2,173	1,683	1,978	295	2,173	1,683	1,978	295	
16. Interest Expense on L-T Debt	108,995	103,988	105,915	1,927	108,995	103,988	105,915	1,927	
17. Total Expense less Power	889,051	1,016,038	921,495	(94,543)	889,051	1,016,038	921,495	(94,543)	
17a. Total Operating Cost	1,355,072	1,432,975	1,424,590	(8,385)	1,355,072	1,432,975	1,424,590	(8,385)	
18. Operating Margins	838,782	790,853	810,245	(19,392)	838,782	790,853	810,245	(19,392)	
19. Non-Operating Margins	8,755	4,278	5,800	(1,522)	8,755	4,278	5,800	(1,522)	
20. G & T Capital Credits	0	0	0	0	0			0	
21. Other Capital Credits	0	0	0	0	0			0	
22. Total Margins	847,537	795,131	816,045	(20,914)	847,537	795,131	816,045	(20,914)	

	Prior Yr	Current Yr	End of Yr	
	Balance	Balance	Balance	Change
ASSETS:	01/31/20	01/31/21	12/31/20	YTD
Utility Plant in Service	73,388,783	76,365,666	76,456,443	(90,777)
Construction Work in Process	1,162,215	1,538,525	1,335,167	203,358
Total Utility Plant in Service	74,550,998	77,904,191	77,791,610	112,581
Accumulated Depreciation	(23,096,055)	(23,792,685)	(23,732,676)	(60,009)
Net Utility Plant	51,454,943	54,111,506	54,058,934	52,572
Nonutility Property - Net				0
Inv.in Assoc.OrgPat.Cap.	10,948,701	12,112,828	12,112,828	0
Inv.in Assoc.Org General Funds	10,540,701	12,112,020	12,112,020	0
Inv.in Assoc.OrgNon Gen Funds	704,432	681,132	681,132	0
Investments in Economic Dev. Projects	,	331,132	001,102	0
Other Investments	2,817,205	2,112,905	2,112,905	0
Special Funds	231,793	245,143	303,252	(58,109)
Total Other Prop. & Investments	14,702,131	15,152,008	15,210,117	(58,109)
Cash-General Funds	609,329	426,486	600,926	(174,440)
Cash-Constr.Fund Trustee	454	454	454	(174,440)
Special Deposits	2,968	2,968	2,891	77
Temporary Investments	2,569,952	0	1,296,801	(1,296,801)
Notes Receivable - Net	0	0	0	0
Accounts Receivable-Net-Energy	2,127,669	1,989,438	2,507,929	(518,491)
Accounts Receivable-Net-Other	29,336	142,050	23,025	119,025
Materials & Supplies	544,967	610,961	506,818	104,143
Prepayments	110,155	161,767	75,885	85,882
Other Current & Accrued Assets	10,910	10,676	8,651	2,025
Total Current & Accrued Assets	6,005,740	3,344,800	5,023,380	(1,678,580)
Regulatory Assets	0	0	0	0
		_	_	_
Deferred Debits	0	0	0	0
Deferred Debits TOTAL ASSETS & OTHER DEBITS	0 72,162,814	0 72,608,314	0 74,292,431	0 (1,684,117)
TOTAL ASSETS & OTHER DEBITS	•		•	•
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY:	72,162,814	72,608,314	74,292,431	(1,684,117)
TOTAL ASSETS & OTHER DEBITS	72,162,814 303,370	72,608,314 313,020	•	(1,684,117) 500
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships	72,162,814	72,608,314	74,292,431 312,520	(1,684,117)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital	72,162,814 303,370 23,417,895	72,608,314 313,020 24,739,686	74,292,431 312,520 25,564,451	(1,684,117) 500 (824,765)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years	72,162,814 303,370 23,417,895 2,269,313	72,608,314 313,020 24,739,686 1,744,439	74,292,431 312,520 25,564,451 0	(1,684,117) 500 (824,765) 1,744,439
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618	74,292,431 312,520 25,564,451 0 1,744,439	(1,684,117) 500 (824,765) 1,744,439 (949,306)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins	72,162,814 303,370 23,417,895 2,269,313 847,538 0	72,608,314 313,020 24,739,686 1,744,439 795,133 0	74,292,431 312,520 25,564,451 0 1,744,439 0	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES:	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169	500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt - Other	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894)
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650	500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650	500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087 154,040	313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798 161,365	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942 161,330	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144) 35
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087 154,040 1,258,223	313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798 161,365 1,382,245	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942 161,330 465,279	500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144) 35 916,966
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087 154,040 1,258,223 2,406,350	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798 161,365 1,382,245 2,834,408	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942 161,330 465,279 3,742,551	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144) 35 916,966 (908,143)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities Deferred Credits	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087 154,040 1,258,223	313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798 161,365 1,382,245	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942 161,330 465,279	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144) 35 916,966 (908,143) (656,582)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	72,162,814 303,370 23,417,895 2,269,313 847,538 0 2,655,993 29,494,109 925,281 25,519,967 12,936,209 (248,679) 39,132,778 916,570 916,570 0 994,087 154,040 1,258,223 2,406,350	72,608,314 313,020 24,739,686 1,744,439 795,133 0 2,796,618 30,388,896 855,107 24,826,749 12,754,193 (260,699) 38,175,350 1,015,424 1,015,424 300,000 990,798 161,365 1,382,245 2,834,408	74,292,431 312,520 25,564,451 0 1,744,439 0 2,789,759 30,411,169 860,516 24,826,749 12,810,678 (260,699) 38,237,244 1,050,650 1,050,650 0 3,115,942 161,330 465,279 3,742,551	(1,684,117) 500 (824,765) 1,744,439 (949,306) 0 6,859 (22,273) (5,409) 0 (56,485) 0 (61,894) (35,226) (35,226) 300,000 (2,125,144) 35 916,966 (908,143)

MENARD ELECTRIC COOPERATIVE

Year to Date

	January17	January18	January19	January20	January21
Operating Revenue	2,113,416	2,358,026	2,335,065	2,193,854	2,223,828
kWhr Sold	16,220,793	18,401,744	17,635,382	16,257,017	15,610,875
2. Cost of Power	1,255,593	1,458,890	1,389,527	466,021	416,937
kWhr Purchased	17,571,960	19,813,790	19,015,785	17,517,717	16,881,006
3. Operation Expense	100,518	223,645	309,422	127,463	206,763
4. Maintenance Expense	198,483	233,419	188,778	250,345	294,803
5. Consumer Accounts & Coll. Exp.	42,989	45,879	38,540	42,233	33,228
6. Member Service Expense	8,980	10,080	17,808	19,982	18,349
7. General Office Expense	68,535	80,367	91,776	68,919	65,065
8. Outside Professional Services	2,055	1,750	5,168	3,153	3,268
9. Insurance, Employee & Welfare	(13,961)	(3,493)	368	(3,536)	4,246
10. Director's Fee & Mileage	10,889	6,452	6,959	10,839	4,679
11. Dues - Assoc. Organizations	11,477	11,391	11,516	11,526	11,772
12. Other Misc. General Expense	28,455	34,038	51,924	32,373	43,909
13. Depreciation Expense	165,322	169,023	184,541	190,561	199,360
14. Tax Expense - Property	20,900	22,375	23,400	24,025	24,925
15. Tax Expense - Other	2,452	1,894	1,994	2,173	1,683
16. Interest Expense	106,989	104,579	112,059	108,995	103,988
17. Total Expense less Power	754,083	941,399	1,044,253	889,051	1,016,038
17a. Total Operating Cost	2,009,676	2,400,289	2,433,780	1,355,072	1,432,975
18. Operating Margins	103,740	(42,263)	(98,715)	838,782	790,853
19. Non-Operating Margins	(1,426)	4,463	¥,100 [°]	8,755	4,278
20. G & T Capital Credits	0	0	0	0	0
21. Other Capital Credits	0	0	0	0	0
22. Total Margins	102,314	(37,800)	(94,615)	847,537	795,131

MENARD ELECTRIC COOPERATIVE

This Month

	January17	January18	January19	January20	January21
Operating Revenue	2,113,416	2,358,026	2,335,065	2,193,854	2,223,828
kWhr Sold	16,220,793	18,401,744	17,635,382	16,257,017	15,610,875
2. Cost of Power	1,255,593	1,458,890	1,389,527	466,021	416,937
kWhr Purchased	17,571,960	19,813,790	19,015,785	17,517,717	16,881,006
	100 510	222.245	222 422	407.400	
3. Operation Expense	100,518	223,645	309,422	127,463	206,763
Maintenance Expense	198,483	233,419	188,778	250,345	294,803
Consumer Accounts & Coll. Exp.	42,989	45,879	38,540	42,233	33,228
Member Service Expense	8,980	10,080	17,808	19,982	18,349
7. General Office Expense	68,535	80,367	91,776	68,919	65,065
Outside Professional Services	2,055	1,750	5,168	3,153	3,268
9. Insurance, Employee & Welfare	(13,961)	(3,493)	368	(3,536)	4,246
10. Director's Fee & Mileage	10,889	6,452	6,959	10,839	4,679
11. Dues - Assoc. Organizations	11,477	11,391	11,516	11,526	11,772
12. Other Misc. General Expense	28,455	34,038	51,924	32,373	43,909
13. Depreciation Expense	165,322	169,023	184,541	190,561	199,360
14. Tax Expense - Property	20,900	22,375	23,400	24,025	24,925
15. Tax Expense - Other	2,452	1,894	1,994	2,173	1,683
16. Interest Expense	106,989	104,579	112,059	108,995	103,988
17. Total Expense less Power	754,083	941,399	1,044,253	889,051	1,016,038
17a. Total Operating Cost	2,009,676	2,400,289	2,433,780	1,355,072	1,432,975
18. Operating Margins	103,740	(42,263)	(98,715)	838,782	790,853
19. Non-Operating Margins	(1,426)	4,463	4,100	8,755	4,278
20. G & T Capital Credits	0	0	0	0	1,210
21. Other Capital Credits	0	0	0	0	
22. Total Margins	102,314	(37,800)	(94,615)	847,537	795,131
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